

STATE ALLIANCE FOR E-HEALTH
FEBRUARY 22, 2008
THE RITZ-CARLTON
WASHINGTON, D.C.

BIOGRAPHIES, STATE ALLIANCE MEMBERS

THE HONORABLE PHIL BREDESEN

Phil Bredesen (D) took office as Tennessee's 48th governor on January 18, 2003, delivering on a promise to leave stale political debates behind and focus on achieving real results for families. In November 2006, he was re-elected in a landslide victory – reportedly becoming the first governor in over a century to win all 95 counties in Tennessee.

Bredesen's strong voter mandate stems, in part, from his commitment to accountability and open government. During his first year in office, Bredesen threw open the doors to administrative budget hearings, allowing taxpayers to see for the first time the decisions that are made on how their money is spent. The Governor also established the toughest ethics rules in the history of Tennessee's executive branch.

In year one, Bredesen worked with the General Assembly to manage the state through a fiscal crisis without raising taxes or cutting funding for education. By Bredesen's fourth year in office, Tennessee had passed four balanced budgets, received top rankings from national bond rating agencies and raised its Rainy Day Fund to a record high.

Among other accomplishments, Bredesen raised teacher pay above the Southeastern average and expanded the state's pilot Pre-K initiative into a program for four-year-olds across the state, led reform of Tennessee's workers' compensation system and invested in retraining programs to help laid-off employees develop new skills, launched the statewide war on methamphetamine abuse with the Governor's Meth-Free Tennessee initiative, founded the Heritage Conservation Trust Fund, and took control of TennCare.

Now, Bredesen begins his second term as Governor with a focus on raising high school and college graduation rates, boosting the economies of Tennessee's smaller and mid-sized communities, strengthening public education at every level and promoting access to health care and healthier lifestyles for all citizens, especially young Tennesseans.

Before serving as Tennessee's governor, Bredesen served as mayor of Nashville from 1991 to 1999.

Before entering public service, Bredesen worked in the health care industry. Between research trips to the public library, he drafted a business plan at his kitchen table that led to the creation in 1980 of HealthAmerica Corp., a Nashville-based health care management company that eventually grew to more than 6,000 employees and traded on the New York Stock Exchange. The company was sold in 1986.

ATTORNEY GENERAL STEVE CARTER

For his second consecutive term, Steve Carter (D) serves as Indiana's Attorney general. As an advocate for personal privacy, Attorney General Carter was instrumental in working with the Legislature to pass the nation's strongest Do Not Call law. Since taking office, Attorney General Carter has also more than tripled the amount of lost and forgotten assets to their rightful owners. More than \$26 million in unclaimed property was returned in 2005 alone. He has also taken an active role in fighting public corruption in Indiana, such as initiating a massive vote fraud investigation with a local prosecutor.

Attorney General Carter is a leader in his field, elected President to the National Association of Attorneys General last June. He now serves on the EWG, the Executive Working Group, which fosters cooperation and communication among US attorneys, county prosecutors and attorneys general.

COMMISSIONER JANE CLINE

Jane L. Cline was appointed West Virginia Insurance Commissioner January 15, 2001. In addition to her responsibilities as Insurance Commissioner, Ms. Cline serves as Secretary-Treasurer of the National Association of Insurance Commissioners (NAIC), as well as Vice Chair of the Management Committee of the Interstate Insurance Product Regulation Commission. During her tenure she has held various leadership positions with the NAIC.

As West Virginia Insurance Commissioner, Ms. Cline is responsible for the regulation of the insurance market as well as administering the transition of the state workers' compensation system from a state monopolistic system to a competitive private system and is now preparing West Virginia's marketplace for the entrance of private carriers in 2008.

Before her appointment as Insurance Commissioner, Ms. Cline operated a government consulting firm, Jane L. Cline & Associates.

Ms. Cline served as Commissioner of the West Virginia Division of Motor Vehicles (DMV) from November 1989 to October 1997 where her focus was on making the Division's services more accessible to all citizens of West Virginia by opening and expanding regional offices. While she was DMV Commissioner she served in several positions with the American Association of Motor Vehicle Administrators. She was its treasurer and the President of the Southeastern Zone. She also served on its Board of Directors and its AMMVANET Board of Directors.

Prior to her appointment as DMV Commissioner, Ms. Cline served as Deputy Commissioner for the West Virginia Division of Highways.

THE HONORABLE HERB CONAWAY

Assemblyman Herb Conaway, M.D. (D) is serving his fifth term in New Jersey's General Assembly. Assemblyman Conaway represents New Jersey's 7th District. He is Chairman of the Assembly Health and Senior Services Committee and is a member of the Assembly Appropriations Committee and the Assembly Agriculture and Natural Resources Committee.

Assemblyman Conaway began his career in public service in the medical corps as a United States Air Force Captain. He went on to serve as a general medical officer and as an assistant director of the Primary Care Clinic at the McGuire Air Force Base.

Assemblyman Conaway specializes in internal medicine and practices in Willingboro. He has served as a member of the Medical Society of New Jersey, South Jersey Medical Association, Am Vets 251, and the Retired Officers Association. As a lifelong Burlington County resident, he serves on the Board of Trustees of Family Service of Burlington County and is a former board member of the Boys and Girls Club of Burlington County.

BRIAN DEVORE

Brian DeVore is Industry Affairs Manager for Intel Digital Health Group. He works with senior executives in both the technology industry and state leadership levels to drive policy changes necessary to promote the use of technology in healthcare. Additionally, he is responsible for managing Intel Chairman Dr. Craig Barrett's AHIC interactions as well as helping Dr. Barrett identify strategic opportunities to promote the use of health IT during his US and international travels.

Prior to joining Intel, Mr. DeVore led Kryptiq Corporation's Government Affairs/Initiatives efforts positioning Kryptiq as a leader in HIT health policy. He currently serves on the State of Washington's Health Information Advisory Committee and The Oregon Business Plan's Healthcare Task Force. Additionally, he has served as a member of eHealth Initiatives Policy Advisory Board.

Prior to Kryptiq, Mr. DeVore was a principle with Myhealthbank, an early entry into the consumer driven health space. Myhealthbank was eventually sold to QCSI/Trizetto.

THE HONORABLE JIM DOUGLAS

Governor Jim Douglas (R) has been serving the people of Vermont for 30 years. Elected to the Vermont House of Representatives in 1972—the same year he graduated from Middlebury College—his influence as a legislator increased quickly, becoming assistant majority leader in his second term and majority leader in his third term at the age of 25. Governor Douglas retired from the state legislature in 1979 to become a top aide to Governor Richard Snelling. In 1980, Governor Douglas was elected Secretary of State, a post he held until 1992—winning reelection five times and receiving the nomination of both parties on three occasions. Governor Douglas was elected State Treasurer in 1994, receiving the nomination of both parties and winning with 94 percent of the vote. He served as Treasurer until being elected Governor in 2002. Governor Douglas has been a member of the Middlebury Republican Town Committee for 30 years.

Over the course of his career, Governor Douglas has received more votes than any other person in Vermont history—a testament to his appeal to voters of all political persuasions. His counterparts elected Governor Douglas as President of the National Association of Secretaries of State and as president of the National Association of State Treasurers. Outside of government and politics, Governor Douglas has been active in many community organizations. He's a past President of the Addison County Chamber of Commerce and Porter Medical Center. He was master of his Masonic Lodge, Treasurer of the State 4-H Foundation and President of the Vermont Conference of the United Church of Christ. He has served on the boards of the Mary Johnson Day Care Center, the Counseling Service of Addison County, the Vermont Symphony Orchestra and the United Ways of both Addison County and Vermont.

THE HONORABLE JAMES E. GERINGER

Governor Jim Geringer (R) was elected as Wyoming's 30th governor in 1994 and completed his second term in January 2003. Governor Geringer began his career in public service as an officer in the U.S. Air Force, where he worked as project officer on space programs integrating space boosters and satellites for both the Air Force and NASA. From 1983 to 1994, Governor Geringer served in the Wyoming Legislature, including six years each in the House and the Senate.

As Wyoming's 30th governor, Governor Geringer implemented strategic planning tied to performance based budgeting and when he left office, provided Wyoming state government with a budget surplus, one of very few states to make that claim early in 2003.

Governor Geringer's advocacy for technology in government has centered on the end result of using technology to enhance citizen services, emphasizing the benefits of integrated service delivery and enterprise-wide solutions. That advocacy has led Governor Geringer to join in a full-time capacity with Environmental Systems Research Institute (ESRI) the top provider of geographic information systems software.

THE HONORABLE GAYLE HARRELL

Representative Gayle Harrell (R) was elected to her first term in the Florida House of Representatives, District 81, in November of 2000 and was re-elected in 2002, 2004 and 2006. A resident of Florida's Treasure Coast for over 35 years, she has been a leader in many civic activities such as Hibiscus Children's Center, the Barn Theatre, and the HPS – Helping People Succeed.

As a former high school teacher and adjunct professor at Indian River Community College, Rep. Harrell understands the importance of ensuring an accountable educational system for the future of our children and State. During the past 15 years she has worked as a Healthcare Administrator and is the former owner of the Breast Imaging Center. Her experience in health care has made her a leader in setting healthcare policy for the State of Florida.

As a member of the Florida House of Representatives, Rep. Harrell is Chair of the Committee on Health Quality, and serves on the Healthcare Council as well as the Homeland Security and Public Safety Committee. In addition, she has been appointed to the National Governor's Association State Alliance for e-Health.

Rep. Harrell has won numerous awards for her legislative service. Among her many awards she has received the Legislator of the Year by the Florida Medical Association, the Legislative Leadership Award by Mothers Against Drunk Driving, the Legislative Award by the Florida Children's Forum, an "A" Ranking by the Florida Chamber of Commerce, the Friend of Free Enterprise Award by the Associated Builders and Contractors, the Legislative Achievement Award by Keep Florida Beautiful, and the Distinguished Legislator Award by the Florida Police Benevolent Association.

THE HONORABLE RICHARD T. MOORE

Senator Richard T. Moore (D) is Senate Chairman of the influential Joint Committee on Health Care Financing in the Massachusetts General Court. As Senate Chairman, Senator Moore was among the principal architects of the landmark Massachusetts health care reform law. One of the key features of the new law was the allocation of \$5 million for the state's e-Health Initiative. He is also widely acknowledged for his leadership in state health care policy and his strong advocacy for patient safety and reduction of medical errors.

Senator Moore is the Chair of the Steering Committee of the National Conference of State Legislatures, a member of the NCSL Executive Committee, and co-chair of NCSL's Health Information Technology Champions (HITCh) Project. The HITCh Project is intended to help legislators around the country understand and support health information technology initiatives.

ATTORNEY GENERAL HARDY MYERS

Hardy Myers (D) serves as Attorney General for Oregon. Attorney General Myers has also served as Councilor, Metropolitan Service District, and member of the Oregon House of Representatives, where he served as Speaker of the House and Chair of the Committee on Judiciary.

Other civic and professional activities include resident, Portland City Planning Commission, 1973-74; Member, Commission on the Judicial Branch; Chair, Citizens' Task Force on Mass Transit Policy, 1985-86; Chair, Oregon Jail Project, 1984-86; Chair, Oregon Criminal Justice Council, member, State Sentencing Guidelines Board, 1987-91; Chair, Portland Future Focus (city strategic planning process), 1990-91; Chair, Metro Charter Committee (statutory committee that prepared home rule charter for November 1992 regional vote at which charter was adopted), 1991-92; Chair, Governor's Task Force on State Employee Benefits, 1994; Co-chair, Governor's Task Force on State Employee Compensation, 1995; and former member, Oregon State Bar Committee on Continuing Legal Education.

COMMISSIONER SANDY PRAEGER

Commissioner Sandy Praeger (R) was elected Kansas' 24th Commissioner of Insurance on November 2, 2002 and re-elected to a second term on November 7, 2006.

Commissioner Praeger is responsible for regulating all insurance sold in Kansas and overseeing the nearly 1,700 insurance companies and 65,000 agents licensed to do business in the state.

She was elected previously to the Kansas Senate in 1992, 1996 and 2000, and before that served one term in the Kansas House of Representatives. A resident of Lawrence, Kansas, she served as mayor of Lawrence from 1986-87, and she served on the Lawrence City Commission from 1985-89.

Currently, Commissioner Praeger serves as President-Elect of the National Association of Insurance Commissioners (NAIC) Commissioner Praeger is also a member of the EX-1 Subcommittee for Internal Administration, the Health Insurance and Managed Care Committee and the Life Insurance and Annuities Committee.

STEPHEN PALMER

Stephen Palmer serves as the lead policy analyst for the Texas Health Care Policy Council in the Office of Governor Rick Perry, the Governor's advisor for health information technology, and the Chair of the Texas delegation to the Gulf Coast Health Information Technology Task Force. Prior to joining the Office of the

Governor, Mr. Palmer worked as a Medicaid policy advisor to the Deputy Executive Commissioner of the Texas Health and Human Services Commission. Mr. Palmer also previously worked on the policy staff of the Texas Senate Health and Human Services Committee.

Prior to changing careers into public policy, Mr. Palmer was an information technology consultant focusing on interface programming and database administration.

JOY PRITTS

Joy Pritts, JD, is an Associate Research Professor at Georgetown University's Health Policy Institute, where her research focuses on consumers' rights with respect to their health information. Her research encompasses a broad range of topics including the implementation of the Federal Health Privacy Rule (also known as the HIPAA Privacy Rule), state health information privacy and access laws, the interplay of the federal and state privacy laws, and the access to and use of medical information by financial institutions. She is the primary author of *The State of Health Privacy*, a 50-state survey of health information privacy statutes, as well as a series of consumer guides that explain in plain English how consumers can obtain their medical records in a post-HIPAA environment. She has testified numerous times before Congress and the National Committee on Vital and Health Statistics on health information privacy issues. She currently serves on the Privacy and Security Advisory Team guiding the AHRQ-funded nation-wide assessment of state health privacy laws and practices. She is also a member of the Markle Foundation's Connecting for Health Workgroup on Consumer Access to Health Information Exchange.

DR. MARSHALL RUFFIN

Dr. Marshall Ruffin, MD, MPH, MBA, CPE, FACPE, is a Senior Executive, Strategy and Business Architecture, for the Health and Life Sciences practice of Accenture, LLC. As Senior Executive, Dr. Ruffin specializes in large-scale health information networks, electronic health records and electronic medical record systems.

Recently, Dr. Ruffin led the development a strategic plan for information technologies for a Stanford University Hospital and Clinics. Now he is developing roadmaps to interoperable health information networks for several states and provinces in other countries.

In 2005 he served as the Executive Director of the Interoperability Consortium (Accenture, Cisco, CSC, HP, IBM, Intel, Microsoft, Oracle) that submitted a detailed plan for the national health information network (NHIN) for the USA in response to a request for information for the federal government. Before joining Accenture in 2003, Dr. Ruffin worked full-time for The Informatics Institute, an educational firm he founded with the American College of Physician Executives in 1994.

Dr. Ruffin has been the Chairman of the Forum on Medical Informatics of the American College of Physician Executives and continues to teach many courses on applied medical informatics.

WAYNE A. SENSOR

As the CEO of Alegant Health, Wayne Sensor leads the largest faith-based, not-for-profit healthcare system in the region with over 1,200 physicians, and nearly 8,500 employees committed to making healthcare better. Alegant Health is comprised of five metropolitan medical centers, four rural hospitals and 42 primary care clinics with 125 physicians in Nebraska and Iowa.

Since joining Alegant Health, Mr. Sensor has been responsible for a number of innovations and initiatives, including: introducing a new model of consumer-driven healthcare; hiring one of the first Chief Innovation Officers in healthcare; launching the new Alegant Health Community Benefit Trust, which is already providing millions in grants to help community-based organizations better address the needs of the community's vulnerable and underserved; creating an accelerated decision making tool called Right Track, which is engaging its community and its stakeholders in designing the next generation of healthcare; pioneering a more proactive method for reporting quality data in meaningful, transparent ways that empower consumers to make better-informed health choices; and pledging to offer consumer cost transparency to the community by January 2007.

Wayne Sensor has nearly 25 years of experience in leading major healthcare systems, previously serving as President and Chief Executive Officer at CHRISTUS Schumpert Health System in Shreveport, Louisiana.

DR. DAVID SUNDWALL

David N. Sundwall, MD, was nominated by Governor Jon Huntsman Jr. to serve as Executive Director of the Utah Department of Health (UDOH) on January 3, 2005, and was confirmed for this position by the Utah Senate on January 17, 2005. In this capacity he supervises a workforce of almost 1,400 employees, and a budget of almost \$1.8 billion.

Dr. Sundwall previously served as President of the American Clinical Laboratory Association (ACLA) beginning September 1994, and remained in this capacity until May 2003, when he was appointed Senior Medical and Scientific Officer. The ACLA is a not-for-profit organization representing the leading national, regional, and local independent clinical laboratories. Its member companies provide more than 60 percent of the clinical lab testing in the United States done by commercial laboratories.

Dr. Sundwall has extensive experience in federal government and national health policy, including: Administrator, Health Resources and Services Administration [HRSA], Public Health Service, U.S. Department of Health and Human Services (HHS), and Assistant Surgeon General in the Commissioned Corps of the U.S. Public Health Service (1986-1988). He also served as Director, Health and Human Resources Staff (Majority), U.S. Senate Labor and Human Resources Committee (1981-1986).

THE HONORABLE KEN SVEDJAN

Representative Ken Svedjan (R) was first elected to the ND House of Representatives in 1990, and has successfully been re-elected ever since.

Rep. Svedjan was quickly recognized for his administrative and leadership skills in the areas of health care and human services. In only his second term, he was tapped as Vice Chairman of the House Human Services Committee, and assumed the Chairmanship the following legislative session. In 1997, Rep. Svedjan moved to the House Appropriations Committee where he served as Vice Chairman of the Health & Human Resources Section where he continued to serve through 2002. In 2003, Rep. Svedjan assumed the overall Chairmanship of the House Appropriations Committee. Throughout his 17 years in the ND Legislative Assembly, Rep. Svedjan has been honored often for his legislative leadership.

In addition to his State legislative involvement, Rep. Svedjan has also earned several leadership positions within the National Conference of State Legislatures (NCSL) the largest legislator-member organization in the United States. With NCSL, Rep. Svedjan served three terms as Vice Chairman of NCSL's Health and Human Services Committee, one term as Chairman of that same committee, one term as Vice Chairman of the Assembly of Federal Issues within NCSL, and has begun his second three-year term as a member of NCSL's Executive Committee, a 40-member group of legislators from across the United States who serve as the Board of Directors of the National Conference of State Legislatures.

Rep. Svedjan is currently in his 30th year of employment with Altru Health System where he currently serves as Public Policy Officer. Since starting with Altru in 1977 (then United Hospital), Ken served as Director of Personnel, as Administrator for Development and Community Relations and President of Altru Health Foundation before assuming his current role as Public Policy Officer.

DR. REED V. TUCKSON

Dr. Reed V. Tuckson, MD, FACP, is Executive Vice President and Chief of Medical Affairs at UnitedHealth Group where he is responsible for working with all of the Company's business units to improve the quality and efficiency of health services.

Formerly, Dr. Tuckson served as Senior Vice President, Professional Standards, for the American Medical Association (AMA). He is former President of the Charles R. Drew University of Medicine and Science in Los Angeles; has served as Senior Vice President for Programs of the March of Dimes Birth Defects Foundation; and is a former Commissioner of Public Health for the District of Columbia.

Dr. Tuckson is an active member of the Institute of Medicine of the National Academy of Sciences and served as the Chairperson of its Quality Chasm Summit Committee and a member on their Committee on the Consequences of the Uninsured. Currently, he serves as Chair of the Secretary of Health and Human Services' Advisory Committee on Genetics, Health and Society.

THE HONORABLE TOM VILSACK

Tom served as the governor of Iowa from 1998 to 2006, the first Democrat elected to the position in 32 years. As governor, Tom focused on improving education, particularly in early childhood, expanding health care to the uninsured, making the state a national leader in renewable energy and creating a nationally recognized efficient and accountable state government. During two terms as governor, Tom established relationships among all levels of local, state and federal government, and worked closely with Iowa-based or national companies involved in Iowa commerce. Tom kept his commitment to serve only two terms as governor, and ran as a candidate for the U.S Presidency until announcing his withdrawal from the race in February 2007.

In addition to his distinguished public service career, including service as an Iowa state senator and mayor of Mt. Pleasant, Iowa, Tom is a highly regarded litigator. He has more than 25 years of trial experience handling complex litigation and class actions with state-wide and national implications.

Tom is a Distinguished Fellow at Iowa State University Biosafety Institute. He received his law degree from Albany Law School.

BIOGRAPHIES, SPEAKERS

THELMA MCCLOSKEY ARMSTRONG

Thelma McClosky Armstrong has over 30 years of experience in the development and management of healthcare delivery services. As director of the Eastern Montana Telemedicine Network, Thelma is responsible for the overall management of a 28-site interactive videoconferencing network providing medical and mental health services, continuing medical and higher education, administrative and telebusiness services throughout eastern and central Montana and northern Wyoming. The Eastern Montana Telemedicine Network received the 2002 American Telemedicine Association's *Presidents Award for the Advancement of Telemedicine*. This award is given annually to a program for its outstanding and lasting contribution to the field of telemedicine. Ms. McClosky Armstrong is the Past-President of the Montana Healthcare Telecommunications Alliance (MHTA) and is a member of the Board of Directors of the American Telemedicine Association (ATA).

DARLEEN BARTZ

Darleen Bartz, Ph.D., is the Chief of the Human Resources sections for the North Dakota Department of Health. In this capacity, Dr. Bartz is responsible for the overall management of the Health Resources Sections, including the Divisions of Health Facilities, Emergency Health Services, Food and Lodging, and the Office of Community Assistance. Dr. Bartz is also the Coordinator and Lead Policy Officer for the Health Insurance Portability and Accountability Act (HIPAA).

DONNA FOLKEMER

Donna Folkemer is Group Director of the Forum for State Health Policy Leadership at the National Conference of State Legislatures (NCSL). The Forum consists of a team of researchers and analysts who work with state legislators and legislative staff on a range of health-related topics. In addition to providing leadership for the Forum, Donna works with states on Medicaid financing and service delivery, health information technology, coverage for the uninsured, and aging and disabilities issues.

Prior to joining NCSL, Donna served as Chief of Policy for the District of Columbia Medicaid Program (1996-2000). From 1993 to 1996, she was Senior Research Associate at the Intergovernmental Health Policy Project at George Washington University where she analyzed state health policy initiatives in

Medicaid and long term care. From 1990 to 1993, she was Deputy Director of the Center for State Community Care Programs at the National Association of State Units on Aging. Earlier, Donna held management and research positions at the Maryland Office on Aging.

Donna is a native of St. Marys, West Virginia, and holds an undergraduate degree in English from West Virginia University. She received master's degrees from both Johns Hopkins University and the University of Maryland.

WILLIAM D. HACKER, MD, FAAP, CPE

Dr. William Hacker is Commissioner of the Kentucky Department of Public Health. Prior to becoming Commissioner, Dr. Hacker served as Manager of the Public Health Preparedness Branch, Division of epidemiology and Health Planning, Kentucky Department for Public Health; Interim Director of the Division of Laboratory Services; and Acting Commissioner for Kentucky Department for Public Health.

SALLIE HUNT

Sallie Hunt is the State of West Virginia's Chief Privacy Officer. In that capacity, she leads the State's Privacy Program, with responsibility for facilitating the Executive Branch's implementation and compliance with privacy principles and 20 federal and state privacy laws. Ms. Hunt also serves as the Legal Working Group Chair for the West Virginia Health Information Security and Privacy Collaborative and is staffing the West Virginia Health Information Network Board on an interim basis. Previously, she served as the principal advisor to Executive Branch agencies on HIPAA legal matters and directed a team of State agency attorneys and others in HPAAs assessment and privacy implementation. She also served as the Chief Policy Officer for the West Virginia Health Care Authority and was responsible for the Health Planning and Certificate of Need Divisions.

ROBERT KOLODNER, MD

Dr. Robert Kolodner is the National Coordinator for Health Information Technology (HIT). Dr. Kolodner leads the Office of the National Coordinator (ONC) in making steady progress towards advancing the President's Health IT initiative. His experience in patient care, health IT, and government is invaluable to such efforts.

Dr. Kolodner comes from the Veterans Health Administration in the Department of Veterans Affairs (VA), where he has been serving as Chief Health Informatics Officer and has been involved with the development and oversight of VistA – VA's electronic health records systems – and My HealtheVet – VA's Personal Health Record for veterans.

Dr. Kolodner's long-standing interest in computers led to his early involvement with VA's efforts to use automation in support of mental health care. He was a key clinical leader for the Decentralized Hospital Computer Program, VA's healthcare information system starting in 1983 as chair of the Mental Health Special Interest Users Group, in 1989 as co-chair of the interdisciplinary Clinical Record Special Interest Users group, and in 1991 as chair of the Clinical Application Requirements Group.

In 1993, Dr. Kolodner moved to Washington, DC into a health IT management position as the Director of the Medical Information Resources Management Office, leading all health automation activities in VA. In 1996 Dr. Kolodner was selected as Associate Chief Information Officer for Enterprise Strategy in the newly created Office of Information in the Veterans Health Administration.

Since 1997 Dr. Kolodner has been actively involved in overseeing, promoting, and guiding VA activities related to the establishment of a life-long, comprehensive, computerized clinical record for military personnel and our nation's veterans. He fostered the idea for the creation of My HealtheVet – a health portal for veterans and their families to access health information, tools and services via the Internet. He was also instrumental in establishing the Federal Health Information Exchange program – an interagency health technology initiative that supports improving care to veterans – and strengthening the working relationship between VA and the Department of Defense.

Dr. Kolodner received his undergraduate degree from Harvard College and his medical degree from Yale University School of Medicine. He completed a clinical fellowship in Medicine at Harvard University School of Medicine and his Psychiatric residency at Washington University School of Medicine. Dr. Kolodner has medical specialty board certification in psychiatry.

He is a member of numerous professional societies, task forces and editorial boards. He has authored and co-authored articles, book chapters and books in medical and medical informatics literature and has lectured on medical informatics throughout the United States.

RHONDA MEDOWS

Dr. Rhonda Medows, Commissioner of the Georgia Department of Community Health, was appointed by Governor Sonny Perdue in December 2005. She begins her tenure at the helm of a \$10 billion agency responsible for the purchasing, planning and regulation of health care for over 2.4 million Georgians. The Department is currently implementing several major health care initiatives for Georgia's Medicaid, PeachCare Health Insurance Program for Kids, and the State Health Benefit Plan for state employees, teachers and retirees. As Commissioner, Dr. Medows is committed to: 1) improving health care delivery systems, and subsequently, the health outcomes of members, 2) empowering health care consumers to make responsible decisions about their health and health care coverage, and 3) ensuring the financial integrity and viability of Georgia's largest health care programs.

Prior to her appointment, Dr. Rhonda Medows served as the first Chief Medical Officer for the Centers for Medicare & Medicaid Services (CMS) Region IV Office located in Atlanta. Serving eight southeastern states, the CMS Regional Office has federal oversight of the Medicare, Medicaid, and State Children's Health Insurance Programs. CMS is also charged with the survey and certification of nursing homes and continuing care providers (including hospitals, nursing homes, home health agencies, end-stage renal disease facilities, hospices).

From 2001 through 2004, Dr. Medows served as Secretary of Florida's Agency for Health Care Administration with an operating budget of \$14.3 billion and 1,600 employees located in 11 district offices across the State. The agency was responsible for Medicaid coverage for 2.3 million people and the licensing and regulation of 22,000 health care entities including 25 health maintenance organizations. In addition, Dr. Medows served as Gov. Jeb Bush's lead on policy development for health care industry issues.

Dr. Medows practiced medicine at the Mayo Clinic in Jacksonville, Florida. She has also served as a Corporate Medical Director for Blue Cross Blue Shield in Florida; as the Chief Medical Officer for a multi-State Disease Management Company; and as a Clinical Director of a large pharmaceutical company. Dr. Medows received her Bachelor of Science Degree from Cornell University and her Medical Degree from Morehouse School of Medicine. She completed Family Medicine Residency training at University Hospital at Stony Brook in New York and is Board Certified in Family Medicine. Her teaching appointments have included the University of Florida, Department of Family Medicine and Florida State's University Medical School.

ANTHONY D. RODGERS

Anthony "Tony" Rodgers was appointed by the Governor of Arizona as the Director of the State of Arizona Medicaid/SCHIP programs, known as Arizona Health Care Cost Containment System. Prior to being appointed as Director of AHCCCS, Mr. Rodgers was General Manager for WellPoint Health Networks, State Sponsored Programs. As General Manager he was responsible for the Medicaid and SCHIP product lines which had over 1 million members and for State Sponsored Programs health plan operations.

Mr. Rodgers also served as chief executive officer of L.A. Care Health Plan for five years. He was responsible to the 13-person Board of Governors for providing leadership to management and direction in developing the business operations of this local public healthcare entity. Prior to assuming leadership of L.A. Care Health Plan, he served as Director of Maricopa Health System, Maricopa County Health Care Agency, in Phoenix, Arizona, from 1990 to 1995.

Mr. Rodgers completed a fellowship with the National Association of Public Hospitals in information systems management and planning, and served as an adjunct professor in health policy and administration at Arizona State University and the University of Southern California. He currently has an appointment as Visiting Professor at UCLA School of Public Health. He has also served on a number of association boards and state advisory commissions, including most recently the State of California Health Families Program Advisory Board.

VERNON SMITH

Vernon Smith is a Principal with Health Management Associates, where he focuses on Medicaid, Medicare, SCHIP, state budgets and trends in the health care market place. He has authored several reports on enrollment, spending and policy trends in Medicaid and SCHIP, on the Medicare prescription drug benefit, and on state directions to address the uninsured.

Dr. Smith has spoken on these issues before many national and state audiences, including the National Governors Association, the National Conference of State Legislatures, the Council of State Governments, the National Association of State Budget Officers, the National Association of State Medicaid Directors, medical and hospital associations, the National Health Policy Forum, committees of the U.S. Congress, and Medicaid reform groups in several states. He has been a guest on National Public Radio and quoted on these issues in the *New York Times*, *Washington Post*, *The Wall Street Journal*, *Newsweek* and *USA Today*.

Before joining HMA, Dr. Smith served as Michigan Medicaid director and as budget director for the human services agency during 30 years of public service. He holds a Ph.D. degree in economics from Michigan State University. Among other involvements, he serves on the Board of Trustees of Anderson University, his undergraduate *Alma Mater*.