NGA National Summit on Government Redesign: Solutions for Making Tough Budget Choices

December 13-14, 2011
Hyatt Regency Crystal City • 2799 Jefferson Davis Highway • Arlington, VA 22202
(703) 418-1234

Agenda

Tuesday, December 13, 2011

<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>7:00 a.m.</td>
<td>Registration</td>
<td>Washington Foyer</td>
</tr>
<tr>
<td>8:00 a.m.</td>
<td>Buffet Breakfast</td>
<td>Washington Room</td>
</tr>
<tr>
<td>8:30 a.m.</td>
<td>Welcome and Introductions</td>
<td>Regency A-B</td>
</tr>
<tr>
<td>9:00 a.m.</td>
<td>Opening Plenary: Creating the Framework for Change</td>
<td>Regency A-B</td>
</tr>
</tbody>
</table>

The foundation for effective state redesign efforts requires creating the right framework for change using processes that have proven successful. Policymakers will be given a brief but comprehensive overview of the type of political and institutional processes states have used to examine the functions of state government and identify cost savings. These include commissions, special blue ribbon panels, consultants, public forums, and other mechanisms that states have employed over a several months or longer. Presentations will focus on what worked and what didn’t, and considerations concerning the role of legislators, the private sector, state employees, and the public in the process.

- David Moore, Director of the NGA Center for Best Practices
- Barry Anderson, Deputy Director of the National Governors Association

- State Case Study: Mike Mower, Deputy Chief of Staff, Office of the Governor, Utah
Compensation for state employees—which includes expenditures for state retiree health care and pensions—represents a substantial cost to states that cannot be sustained under the status quo. This session will examine trends in pension and benefit reforms for both new and existing employees and retirees.

- National Overview: Ronald K. Snell, Senior Fellow, National Council of State Legislatures
- State Case Study: Paul Matson, Director, Arizona State Retirement System

To reduce the cost of government now and in future years, states have been looking at structural changes that include consolidating agencies, sharing services, or eliminating outright programs and entities that are non-essential. This session will examine some of those trends and various state experiences.

- National Overview: Christina Dorfhuber, Principal, Deloitte Consulting
- State Case Studies: Jill Satran, Deputy, Office of the State Chief Information Officer, State of Washington
  Dale Erquiaga, Senior Advisor, Office of the Governor, Nevada

Medicaid is rapidly growing to exceed 25 percent of total state spending and rise even higher under the Medicaid expansion starting in 2014. This reality has led to a recent wave of enacted and proposed program changes at the state level to contain costs by altering the way health care is delivered. This session will explore trends in these changes and examine the experience of two states seeking to reign in their Medicaid expenses.

- National Overview: Vernon Smith, Managing Principal, Health Management Associates
- State Case Study: Darin Gordon, Director of TennCare and the Division of Health Care Finance and Administration, Tennessee

These breakout sessions each will explore issues and examples raised in the previous corresponding plenary sessions. The format will be interactive. A moderator first will lead a discussion among a panel of resource experts and then open up a dialogue among the panel and audience. State attendees will self-select which breakout to attend.

Pensions and Benefits Breakout
Medicaid Breakout
### 4:15 p.m. – 5:15 p.m.
**Plenary: Improving Management of Assets and Cutting Red Tape**

*Regency A-B*

In the search to raise revenue or lower costs without raising taxes, states have sold or monetized assets, changed how they manage property, and turned over some functions to the private sector. Many states also are looking at streamlining processes and regulations to create a more seamless, efficient government. This session will explore state experiences in this area.

- National Overview: *John Gamberoni, Executive Partner, Accenture*
- State Case Study: *Keith Gardner, Chief of Staff, Governor's Office, New Mexico*

### 5:30 p.m. – 7:00 p.m.
**Reception**

*Cinnabar*

---

**Wednesday, December 14, 2011**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:00 a.m. – 3:15 p.m.</td>
<td>Registration</td>
<td>Washington Foyer</td>
</tr>
<tr>
<td>8:00 a.m. – 9:00 a.m.</td>
<td>Buffet Breakfast</td>
<td>Washington Room</td>
</tr>
<tr>
<td>9:00 a.m. – 10:00 a.m.</td>
<td><strong>Plenary: Maximizing Investments in K-12 Education</strong></td>
<td>Regency A-B</td>
</tr>
<tr>
<td>10:00 a.m. – 11:15 a.m.</td>
<td><strong>Plenary: Corrections</strong></td>
<td>Regency A-B</td>
</tr>
<tr>
<td>11:15 a.m. – 11:30 a.m.</td>
<td>Break</td>
<td></td>
</tr>
</tbody>
</table>

**Plenary: Maximizing Investments in K-12 Education**

Budget cuts and restructuring in K-12 education is a difficult area for governors to address. Governors recognize education’s importance to a vital future, but are often frustrated in their ability to effect responses that improve efficiency at the district level. Nevertheless, several states have moved forward to spur district consolidations (which can reduce administrative costs), encourage greater sharing of services, and reduce non-teaching positions through funding formula changes.

- National Overview: *Karen Hawley Miles, President and Executive Director, Education Resource Strategies*
- State Case Study: *Ben Cannon, Education Policy Advisor, Office of the Governor, Oregon*

**Plenary: Corrections**

Other than Medicaid, the corrections system has been the fastest growing category in state budgets. However, the budget crisis has given states a unique opportunity to reexamine their correction system and make changes that lower costs, maintain safety, and lower prison populations. This session will examine recent reforms that affect sentencing, recidivism prevention, and probation and parole.

- National Overview: *Jeff McLeod, Policy Analyst, NGA Center for Best Practices*
- State Case Studies: *Reuben Young, Secretary, Department of Crime Control and Public Safety, North Carolina*
  *Marla Decker, Secretary of Public Safety, Virginia*
11:30 a.m. – 12:45 p.m. Two Parallel Breakouts: K-12 Education; Corrections
These breakout sessions each will explore issues and examples raised in the previous corresponding plenary sessions. The format will be interactive. A moderator first will lead a discussion among a panel of resource experts and then open up a dialogue among the panel and audience. State attendees will self-select which breakout to attend.

Potomac 4
Potomac 6

12:45 p.m. – 1:45 p.m. Lunch
Washington Room

2:00 p.m. – 3:00 p.m. Looking Forward: The Outlook for State Budgets
Regency A-B
This final session will look forward and provide some perspectives on the future for state revenue growth, expenditures, and program reforms. It will include discussion on the effect of federal deficit reduction actions on states.

• National Overview: Scott D. Pattison, Executive Director, National Association of State Budget Officers
• State Case Study: John Nixon, Director, State Budget Office and Department of Technology, Management and Budget, Michigan
• Audience Q&A

3:00 p.m. – 3:15 p.m. Wrap Up and Adjourn
Regency A-B

Accessing Speaker Presentations
Before the Redesign Summit, meeting materials are available for download by visiting http://www.subnet.nga.org/downloads/RedesignSummit.html

After the Redesign Summit, all final meeting materials will be available for download by visiting http://www.nga.org/cms/home/nga-center-for-best-practices/meeting–webcast-materials.html