

Trending in a new direction Electrified Transportation

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Agenda





- Purpose in Electrified Transport
- What We Are Learning
- Accelerating Our Success



Purpose

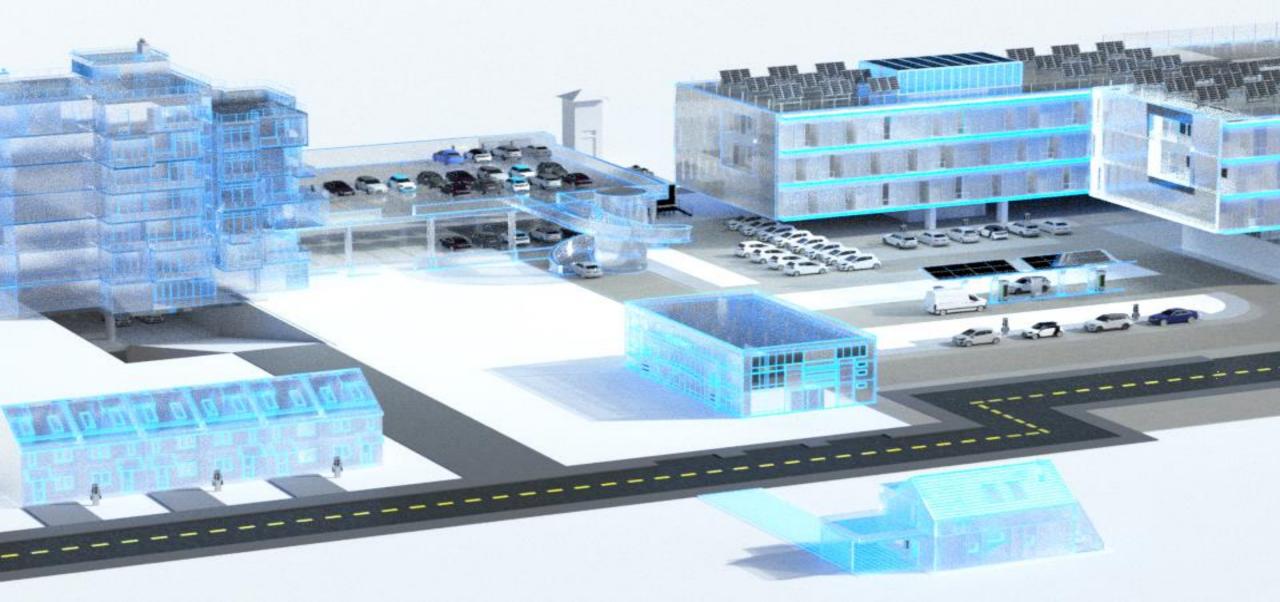
Cleaner air – A clear purpose





Our future: Clean, smart, efficient





The decarbonization process: Three powerful levers





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EV market trend -At the beginning of a multi decade conversion cycle



A multi-decade transition

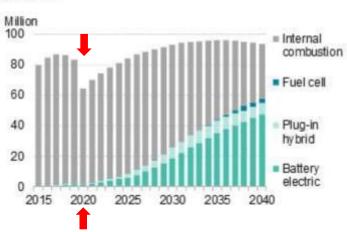
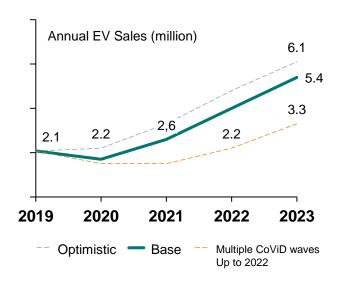


Figure 5: Global annual passenger vehicle sales by drivetrain

Rather resilient to COVID, so far



But the USA Lag is Concerning

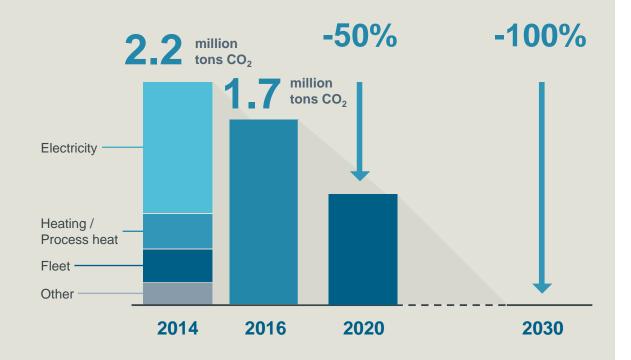


Source: Bloomberg NEF - Electric Vehicle Outlook 2020 (20th May), https://bnef.turtl.co/story/evo-2020/

Bringing these trends together -**Our Journey at Siemens**



We are investing over \$110 million in measures to reduce our carbon footprint



Do More of What Got Us to 50%



Drive energy-efficiency program Increase energy efficiency in factories, employ sustainable technologies in new buildings



Expansive green energy purchase

Move toward a significantly cleaner power mix with a strong focus on renewable energy and highly efficient gas

And Change Our Business Further



Leverage distributed energy systems Reduce energy costs and CO₂ emissions

Reduce fleet emissions



Utilize potential of low-emission cars in fleet, focus electromobility across vehicle classes



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What We are Learning

Six lessons to electrify clean transport now



- Vehicle use Watch the full spectrum
- 2 Electricity has different economics than gasoline
- ³ The land of 10,000 pilots
- 4 Charging infrastructure Can't plug-it-in
- 5 Service A new mix of skills
- 6 Watch out for new digital traps that strand assets

Understanding the vehicle use – A key first step





(transportationtodaynews/Shutterstock, 2019)



(Mark Ralston / AFP - Getty Images, 2019)



(New Flyer, 2019)



(Blue Bird, 2020)



(Freightliner, 2020)



(FIAT, 2020)

Vehicle use translates into a charging plan



| Station | 50 – 150 kW DC | 150 – 350 kW DC | Beyond 350 kW |
|---------|-----------------|-----------------------------------|-----------------|
| | | | |
| Je | | | |
| Work | 30 – 50 kW DC | 50 – 150 kW DC | 250 – 350 kW DC |
| L | | | |
| | | | |
| Home | AC 7.2-17 kW | 30 – 50 kW DC | 150 – 350 kW DC |
| | /.Z-1/ NVV | | |
| | <100kWh | 100-200kWh Battery Size | 200kWh+ |

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Vehicle use translates into a charging plan



| <30min | 50 – 150 kW DC | 150 – 350 kW DC | Beyond 350 kW | En-route |
|--|-----------------|-----------------------------------|-----------------|----------------------|
| Defined the second seco | 30 – 50 kW DC | 50 – 150 kW DC | 250 – 350 kW DC | |
| >3 hours | AC 7.2-17 kW | 30 – 50 kW DC | 150 – 350 kW DC | Depot |
| | <100kWh | 100-200kWh Battery Size | 200kWh+ | (Freightliner, 2020) |

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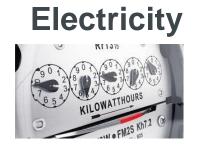
Electricity is not equal to gasoline - Different opportunities & risks



Gasoline



- Priced Per Gallon
- Hedge risk
- Geo-political risk
- <20% local revenue



- kWh similar \$/gallon
- kW Max power used
- Fixed fee
- > 50% local revenue

The land of 10,000 pilots ...Critical as the US Attempts to "Resume a Leadership Role"

SIEMENS Ingenuity for life



Public Service Commission

conEdison



Electric Cooperatives

Your Touchstone Energy® Cooperatives 🔨



Federal Transit Administration



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A Holistic View is a Common Theme to the Succeeding Programs



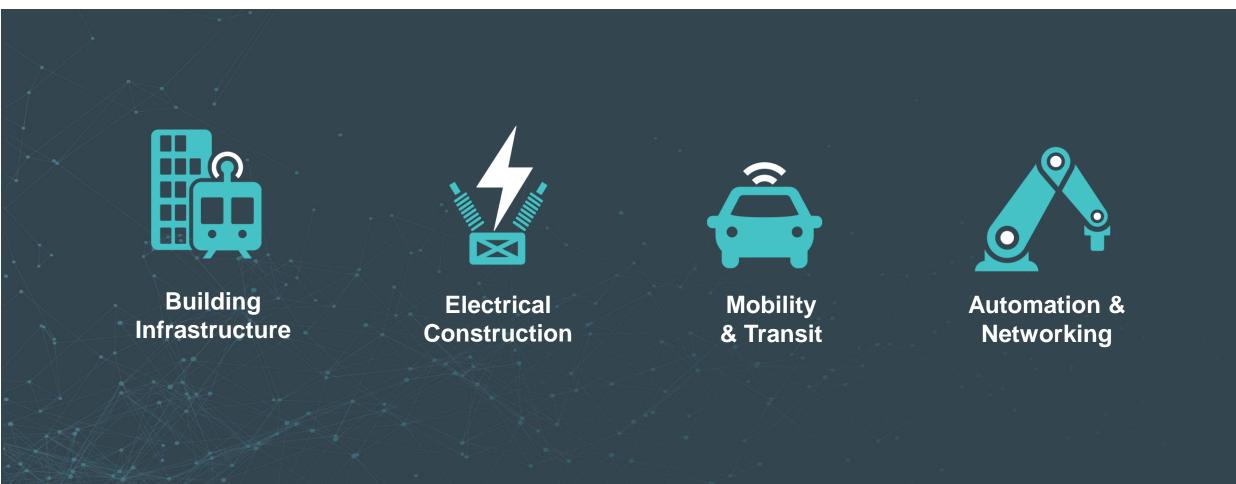


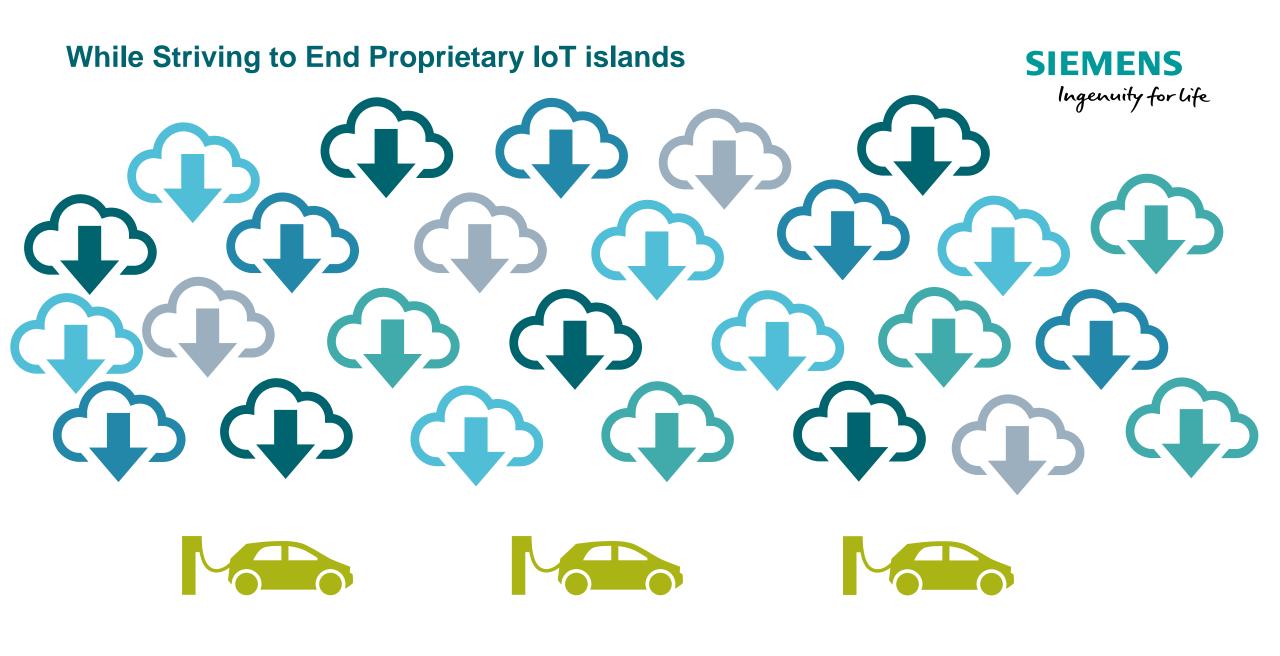
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With a Profound Implication for the Future Service Industry







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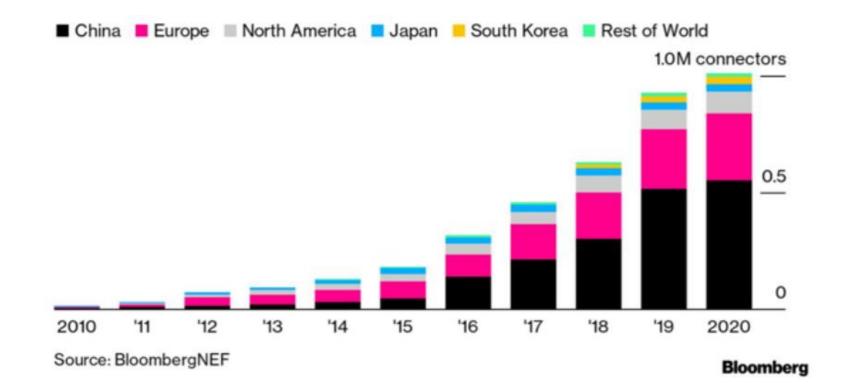
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Accelerating our success

The United States EV infrastructure continues to "significantly lag" other regions





Exciting trends accelerating our market

Last Mile Trucking Depots



Nationwide Charging Networks



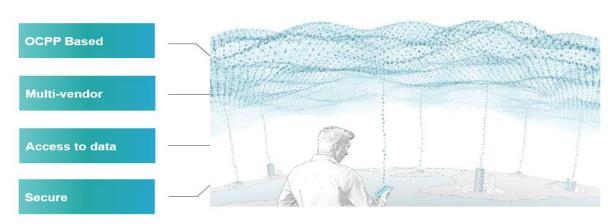
Restricted © Siemens 2020 Page 22 2020-08-12 (Electrify America, 2018)

Ingenuity for life Direct Utility Ownership Programs



(SCE, 2020)

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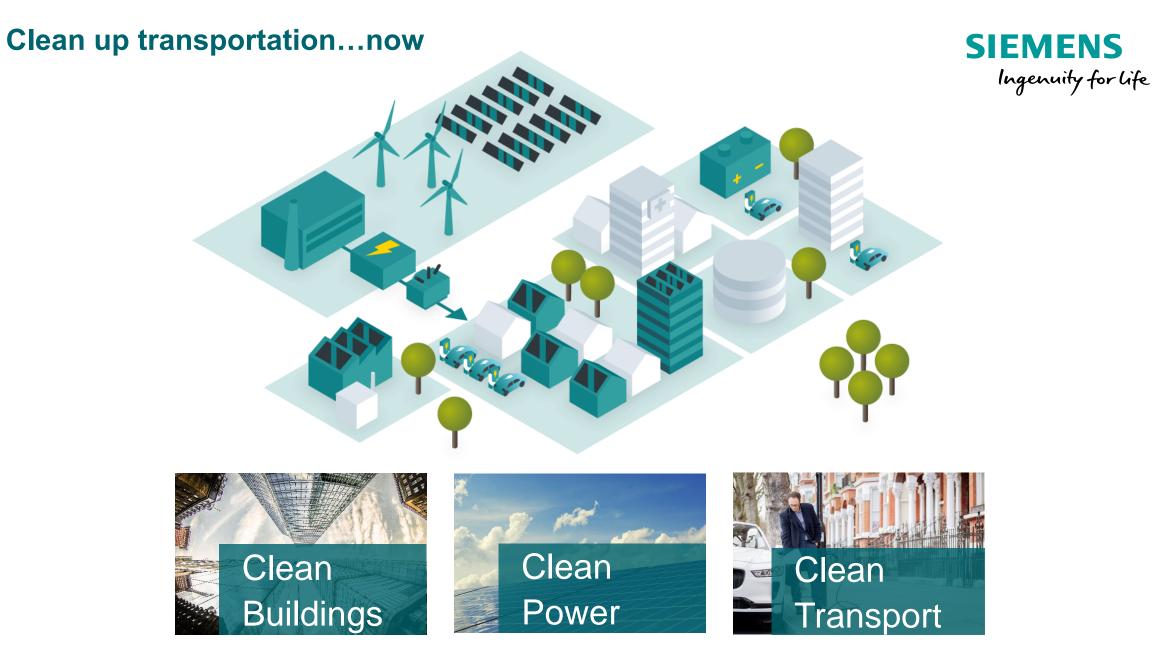


Open Standard Ecosystems

Recommendations to support local success



- Policies to support last mile electrification of goods
- 2 Collaboration with local utilities to find "right balance" of energy rates
- 3 Mandates around open standards for charging infrastructure
- Programs that support "Plug-to-Grid" buildout & not just the charging station
- 5 Policies that support EV infrastructure in traditional building performance contracts



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Creating environments that care





