WINTER MEETING
FEBRUARY 21–25, 2019
WASHINGTON, D.C.
MARRIOTT MARQUIS

Registration Information
Please register at the link below:
https://www.nga.org/about/wm2019general/

Session Guide for Attendees

Governors
Governors’ Chiefs
Governors’ Staff
NGA Partners
Governors’ Spouses
Spouses’ Staff

All Attendees Welcome

All events will take place at the Marriott Marquis
unless otherwise noted

THURSDAY, FEBRUARY 21

6:00–8:30 p.m.
Offsite:
British Ambassador’s Residence
(3100 Mass Ave. NW)

Council of Governors Meet and Greet Reception
*By Invitation Only (Council Governors, Spouses)
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<th>Time</th>
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<tbody>
<tr>
<td>7:30–9:00 a.m.</td>
<td>Council of Governors Breakfast and Pre-Meeting Briefing</td>
<td>Chinatown (Level M3)</td>
<td>By Invitation Only (Council Governors)</td>
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<tr>
<td>9:00–11:00 a.m.</td>
<td>Council of Governors Meeting</td>
<td>LeDroit Park/Shaw (Level M3)</td>
<td>By Invitation Only (Council Governors)</td>
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<tr>
<td>11:30 a.m.–1:30 p.m.</td>
<td>Governors Lunch Hosted by the Vice President of the United States</td>
<td>Offsite: Vice President’s Residence (1 Observatory Circle)</td>
<td>Open to Governors and Spouses Only</td>
</tr>
<tr>
<td>Noon–1:30 p.m.</td>
<td>Put More into Your Toolkit With NGA</td>
<td>Archives (Level M4)</td>
<td>Open to Governors, Governors’ Chiefs and Governors’ Staff Only</td>
</tr>
<tr>
<td>1:00–7:00 p.m.</td>
<td>USO Service Project at the NGA Winter Meeting</td>
<td>Independence Ballroom A–C (Level M4)</td>
<td>Open to All Attendees</td>
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<tr>
<td>1:30–2:30 p.m.</td>
<td>Insights to Behavior: Where Behavioral Economics and Public Policy Meet</td>
<td>Treasury (Level M4)</td>
<td>Open to All Attendees</td>
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<td><strong>Speakers:</strong></td>
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<td></td>
<td>• Dr. Michael Hallsworth, Managing Director of Behavior Insights Team, North America</td>
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<tr>
<td>2:00–3:00 p.m.</td>
<td>NGA Executive Committee and Center for Best Practices Board Meeting</td>
<td>Dahlia (2nd Floor)</td>
<td>Open to Executive Committee Governors Only</td>
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</tbody>
</table>
2:30–4:00 p.m.  
Capitol (Level M4)  

🌟 

**Speakers:**  
• Lori Augino, Director of Elections, Washington  
• James Collins, CIO, Delaware  
• Matt Masterson, Senior Cybersecurity Adviser, Department of Homeland Security  
• Paul Pate, Iowa Secretary of State  
• Noah Praetz, Former Director of Elections, Cook County, Illinois  

**Who is Minding the Ballot Box?**  
*Open to All Attendees*  

This roundtable focuses on security vulnerabilities in election systems that allow foreign adversaries and cybercriminals to undermine faith in the electoral process. Attendees will learn about the roles governors can take to maintain the integrity of the vote in the lead-up to the 2020 elections.

3:00–4:30 p.m.  
Offsite:  
Meridian International  
(1630 Crescent Pl. NW)  


**Speakers:**  
• Gary Herbert, Governor, Utah  
• Stuart Holliday, President & CEO, Meridian International, and former U.S. Ambassador, UN (moderator)  

**The World at the Governors’ Feet: Diplomacy Within Reach**  
*Open to Governors and Attending Governors’ Staff Only*  

Governors and former governors from both sides of the aisle build relationships with ambassadors.
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<tbody>
<tr>
<td>4:00–5:00 p.m.</td>
<td>Private Reception for Governors’ Chiefs of Staff</td>
<td>10th Floor Terrace</td>
<td>*Open to Governors’ Chiefs Only</td>
</tr>
<tr>
<td>4:00–5:00 p.m.</td>
<td>Women in Government Relations Reception</td>
<td>University of DC (Level M1)</td>
<td>*By Invitation Only</td>
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<tr>
<td>5:00–7:00 p.m.</td>
<td>Good Jobs for All Veterans: A Night Honoring Our National Guard Reception</td>
<td>Independence Ballroom (Level M4)</td>
<td>*Open to All Attendees</td>
</tr>
<tr>
<td>6:00–8:00 p.m.</td>
<td>Media Reception</td>
<td>10th Floor Terrace</td>
<td>*Open to Media, Governors, Governors’ Chiefs, Governors’ Staff and Invited Guests</td>
</tr>
<tr>
<td>8:30–10:30 p.m.</td>
<td>NGA Partners Welcome Reception</td>
<td>Dignitary (Lobby Level)</td>
<td>*Open to Governors, Spouses, Staff and NGA Partners</td>
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</table>
### Innovation Expo

*Open to All Attendees*

Learn from technology experts imagining ways governors and their constituents can benefit from emerging technology by demonstrating real-world applications to address real-world challenges. Technologies include projection mapping, AI and voice, holograms and VR/AR/MR.

### Chair’s Initiative: Good Jobs for All Americans

*Open to All Attendees*

NGA Chair and Montana Gov. Steve Bullock hosts the opening session focused on his Chair’s Initiative, *Good Jobs for All Americans*. This panel covers challenges and opportunities for midcareer workers amid technological displacement and how to build the workforce of the future.

#### Speakers:

- Deborah Fallows and James Fallows, Authors, *Our Towns*
- Richard Haass, President, Council on Foreign Relations
- Penny Pritzker, Former U.S. Commerce Secretary

### Governors’ Spouses Business Session:

**Partners in Leadership: The Significant Role of Governors’ Spouses**

*Open to Governors’ Spouses, Spouses’ Staff Only*
### 10:15–10:55 a.m.
Liberty Ballroom (Level M4)

**Unlocking the Key to Criminal Justice Reform**

*Open to All Attendees*

States have been leading the way on reentry practices for over a decade. They are providing education, employment training, life skills and behavioral health services to increase opportunities for formerly incarcerated individuals. This session will look at how governors’ innovative strategies are improving correctional practices, with reentry practices beginning on day one through release.

**Speakers:**
- Phil Bryant, Governor, Mississippi
- Mark Holden, Senior VP, General Counsel & Corporate Secretary, Koch Industries, Inc.
- Van Jones, Political Contributor, CNN, Co-Founder #cut50 and CEO of The REFORM Alliance (moderator)

### 10:55–11:10 a.m.
Ballroom Pre-function/Showcase Space (Level M4)

**Break**

### 11:10–11:55 a.m.
Liberty Ballroom (Level M4)

**It’s the Economy: A Conversation with Jamie Dimon**

*Open to All Attendees*

This session, a conversation between our states’ chief executives and JPMorgan Chase & Co Chairman and CEO Jamie Dimon, will offer governors unique insights into the intersection of public policy and the modern economy.

**Speakers:**
- Jamie Dimon, Chairman & CEO, JPMorgan Chase & Co.
- Larry Hogan, Governor, Maryland
- Gina Raimondo, Governor, Rhode Island
### Our Children, Our Future: Rethinking Child Welfare

*Open to All Attendees*

State child welfare systems are increasingly strained as more children enter foster care while their parents struggle with opioid use, mental health challenges, housing and food instability, homelessness and other grave issues. This session will explore different state-level approaches to re-envisioning child welfare systems to better meet the needs of children and families.

**Speakers:**
- Sean Anders, Writer & Director, *Instant Family* (film)
- Matt Bevin, Governor, Kentucky
- Donna Edwards, First Lady, Louisiana
- Dr. Jeremy Kohomban, President & CEO of The Children’s Village (moderator)

### Governors-Only Lunch: State House Solutions

*Open to Governors Plus One*

### Governors’ Washington Representatives and State-Federal Contacts Lunch

*Open to Governors’ Staff Only*

### Chiefs of Staff Lunch and Business Session: Many Roles of the Chief of Staff: Surviving and Thriving in Year 1

*Open to Governors’ Chiefs Only*

### Governors’ Spouses Lunch and Business Session: Choosing a Public Profile — Identifying Your Priorities and Communicating Your Message

*Open to Governors’ Spouses, Spouses’ Staff Only*
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<tr>
<th>12:45–2:00 p.m.</th>
<th>Independence Ballroom A–D (Level M4)</th>
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<tr>
<td><strong>Speakers:</strong></td>
<td>Gerald Seib, Executive Washington Editor, The Wall Street Journal</td>
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**NGA Partners Lunch**  
*Open to NGA Partners Only*

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<tr>
<th>2:00–4:30 p.m.</th>
<th>Sidebar and Private Meetings</th>
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<td>Contact NGA for assistance with rooms and VIP scheduling.</td>
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<tr>
<th>2:15–3:15 p.m.</th>
<th>Congress (Level M4)</th>
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<td><strong>Speakers:</strong></td>
<td>Doug Ducey, Governor, Arizona (moderator)</td>
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<td>Edward G. Rendell, Former Governor, Commonwealth of Pennsylvania, &amp; Co-Chair, Building America's Future Educational Fund</td>
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<td>Bill Shuster, Former Chairman, Committee on Transportation &amp; Infrastructure, U.S. House of Representatives</td>
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<td>Tim Walz, Governor, Minnesota (moderator)</td>
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**Build to Last: Toward a New Federal Infrastructure Package**  
*Open to All Attendees*

As Congress and the Administration consider a new infrastructure package, governors are ready to do more to continue the long-standing federal-state-local and private sector partnership. This panel provides governors insight into common areas for reform and investment, which will support the basis for NGA’s infrastructure principles and legislative strategy.
### Managing Costs and Improving Value in Health Care

*Open to Governors, Governors’ Chiefs and Governors’ Staff Only*

This closed-door session identifies trends driving health spending and the levers available to governors as they build or continue pursuing their vision for high-value health care systems. Governors will hear from key federal policymakers about their efforts to tackle health care costs and discuss opportunities for partnership.

#### Speakers:
- Charlie Baker, Governor, Massachusetts
- Kate Brown, Governor, Oregon (moderator)
- Grace Graham, Health Policy Director, Senate Committee on Health, Education, Labor & Pensions
- Scott D. Pattison, Executive Director & CEO, NGA
- Wendell Primus, Senior Policy Advisor to U.S. House Speaker Nancy Pelosi

### Northern Lights: Illustrating U.S.-Canada Relations

*Open to Governors, Governors’ Chiefs and Governors’ Staff Only*

Governors will discuss the impacts of USMCA and the potential future trading agreement with their counterparts from Canada. Conversation would be led by NGA and the Council of the Federation (COF) leadership. This closed-door conversation will complement the main stage discussion on USMCA led by the heads of foreign affairs from Canada, Mexico and the United States.

#### Speakers:
- Doug Ducey, Governor, Arizona
- Doug Ford, Premier, Ontario
- Gary Herbert, Governor, Utah
- Blaine Higgs, Premier, New Brunswick
- Scott Moe, Premier, Saskatchewan
- Chris Sands, Senior Research Professor & Director of the Center for Canadian Studies at the Paul H. Nitze School of Advanced International Studies (moderator)
- Phil Scott, Governor, Vermont
### 3:30–4:30 p.m.
Capitol (Level M4)

**Agents of Change: The Future of the Higher Education Act**  
*Open to All Attendees*

This session offers a deeper look at how changes to the Higher Education Act could allow greater state innovation in higher education. Panelists will provide their expertise into how the state role in higher education, institutional accountability, accreditation, federal student aid, new delivery models, and data transparency and privacy may be addressed in new legislative proposals.

**Speakers:**
- Jason D. Delisle, Resident Fellow, American Enterprise Institute
- Joe Grogan, Assistant to the President for Domestic Policy
- James Kvaal, President, Institute for College Access & Success
- James J. Redstone, White House Domestic Policy Council

### 5:00–5:45 p.m.
Offsite:  
Ambassador’s Residence  
(4000 Nebraska Ave. NW)

**VIP Governors Reception at the Japanese Ambassador’s Residence**  
*Open to Governors, Governors’ Families and Governors’ Chief of Staff*

### 5:45–7:00 p.m.
Offsite:  
Ambassador’s Residence  
(4000 Nebraska Ave. NW)

**Governors Reception at the Japanese Ambassador’s Residence**  
*By Invitation Only*

### 9:00–11:00 p.m.
Offsite:  
Long View Gallery  
(1234 9th St. NW)

**Purple Party**  
*Open to All Attendees*
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<tr>
<td>8:00–9:30 a.m.</td>
<td>LeDroit Park (Level M3)</td>
<td><strong>Former Governors Breakfast and Business Session</strong></td>
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<td><em>Open to Former Governors Only</em></td>
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<tr>
<td>8:30 a.m.–5:30 p.m.</td>
<td>Ballroom Pre-function/Showcase Space (Level M4)</td>
<td><strong>Innovation Expo</strong></td>
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<td><em>Open to All Attendees</em></td>
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<td>Learn from technology experts imagining ways governors and their constituents can benefit from emerging technology by demonstrating real-world applications to address real-world challenges. Technologies include projection mapping, AI and voice, holograms and VR/AR/MR.</td>
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<td>9:00–9:45 a.m.</td>
<td>Liberty Ballroom (Level M4)</td>
<td><strong>North American Trade with USMCA: Governors at the Forefront</strong></td>
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<td><em>Open to All Attendees</em></td>
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<td>Join us as our governors chat with federal leaders from the United States, Mexico and Canada about how their states can maximize opportunities under the new U.S.-Mexico-Canada Trade Agreement (USMCA), as well as how this agreement will shape the North American relationship for the next quarter century.</td>
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<td>9:45–10:15 a.m.</td>
<td>Liberty Ballroom (Level M4)</td>
<td><strong>Entrepreneurship and Rise of the Rest</strong></td>
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<td><em>Open to All Attendees</em></td>
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<td>Innovators are no longer bound by geography. The Rise of the Rest seeks to encourage entrepreneurship outside of traditional economic epicenters like New York City and Silicon Valley. Governor Doug Ducey will lead a discussion exploring a governor’s role in fostering innovation and entrepreneurship at the state level.</td>
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<td>10:00–11:00 a.m.</td>
<td>Shaw (Level M3)</td>
<td>Governors’ Spouses Business Session: Promoting Well-Being and Future Success of America’s Youth Part 1: Ending Childhood Hunger *Open to Governors’ Spouses, Spouses’ Staff Only</td>
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<tr>
<td>10:15–10:30 a.m.</td>
<td>Ballroom Pre-function/Showcase Space (Level M4)</td>
<td>Break</td>
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<tr>
<td>10:30–11:00 a.m.</td>
<td>Liberty Ballroom (Level M4)</td>
<td>Digital Skills for All Americans *Open to All Attendees</td>
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<td>Lisa Gevelber leads Google’s global economic opportunity programs focused on workforce training, small business growth and entrepreneurship. In this talk, she’ll present on Google’s approach to workforce training (including lessons learned along the way) and talk through ways governors can harness new opportunities created by technology to equip their states and workforces to thrive in today’s changing economy.</td>
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<tr>
<td>11:00–11:45 a.m.</td>
<td>Liberty Ballroom (Level M4)</td>
<td>Smarter States: Governors Building Better Communities *Open to All Attendees</td>
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<td>During this fireside chat, technology leaders highlight state successes and discuss a vision for smarter states built on solutions that can help governors transform how government interacts with citizens and businesses.</td>
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<td>11:30 a.m.–1:30 p.m.</td>
<td>Chinatown (Level M3)</td>
<td>Governors’ Spouses Lunch and Business Session: Promoting Well-Being and Future Success of America’s Youth Part 2: Foster Care, Adoption, Preventing Trauma *Open to Governors’ Spouses, Spouses’ Staff Only</td>
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<td>Time</td>
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| 11:45 a.m.–12:30 p.m. | **Beyond the Classroom: A Roadmap to Education Innovation**  
*Open to All Attendees*  
Governors Jay Inslee and Asa Hutchinson lead a roundtable discussion with two former education secretaries on how governors can leverage new approaches to education policy to make a difference to students and the futures of their states on issues like computer science, career and technical education redesign, teacher professional development and retention, early learning and state education system alignment. | Liberty Ballroom (Level M4)  
☆  
**Speakers:**  
• Asa Hutchinson, Governor, Arkansas  
• Jay Inslee, Governor, Washington  
• John B. King Jr., President & CEO, The Education Trust, and former U.S. Education Secretary  
• Rod Paige, former U.S. Education Secretary |  

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</table>
| 12:30–2:00 p.m. | **Governors-Only Lunch: Strengthening the State-Federal Relationship and the Culinary Diplomacy Project**  
*Open to Governors Plus One*  
Governors - Only Lunch: Strengthening the State-Federal Relationship and the Culinary Diplomacy Project | Independence Ballroom E–H (Level M4)  
●  
**Speakers:**  
• Lauren Bernstein  
  Founder & CEO, The Culinary Diplomacy Project  
• Chef Amanda Freitag, Food Network’s “Chopped”  
• Chef Marc Murphy, Food Network’s “Chopped” |  

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| 12:30–2:00 p.m. | ** Chiefs of Staff Lunch and Business Session:** Preparing for and Responding to Disasters  
*Open to Governors’ Chiefs Only*  
Chiefs of Staff Lunch and Business Session: Preparing for and Responding to Disasters | Archives (Level M4)  
● |  

### SUNDAY, FEBRUARY 24

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| 12:30–2:00 p.m. | **All-Attendee Lunch**  
*Open to All Attendees*  
The Doing Good With Governors showcase will allow select organizations to highlight their key philanthropic or corporate social responsibility efforts. In the heart of the meeting space, governors, staff and meeting attendees can visit and interact with Doing Good With Governors participants. A buffet lunch and other refreshments will be served. |
| 2:00–5:00 p.m. | **Sidebar and Private Meetings**  
*By Invitation Only* |
| 2:15–3:15 p.m. | **From Tokyo to Toledo: Japanese Supply Chain Integration throughout the States**  
*Open to Governors, Governors’ Chiefs and Governors’ Staff Only*  
U.S. governors with a focus on trade in Japan lead a discussion that will be followed by presentations by Keidanren and JETRO on how their investments across U.S. supply chains fuel economic development in the states and more. |
| 2:15–3:15 p.m. | **Speakers:**  
- Shigeru Hayakawa, Chair, Committee on U.S. Affairs, Keidanren and Vice Chairman, Toyota Motor Corporation  
- Ralph Inforzato, Chief Executive Director, JETRO Chicago (moderator)  
- Tom Lake, Senior Vice President of North American Purchasing, Honda of America Manufacturing, Inc.  
- Kentaro Sonoura, Special Advisor to Prime Minister Shinzō Abe  
- Mike Winkler, Vice President for North American Purchasing, DENSO International America, Inc. |

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| **2:00-5:00 p.m.** | **Sidebar and Private Meetings**  
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<th>Session Title</th>
<th>Speakers</th>
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<tbody>
<tr>
<td>2:15–3:15 p.m.</td>
<td>Capitol (Level M4)</td>
<td><strong>We'll Keep the Lights On: Governors and CEOs Partner on Electric Grid Resilience</strong></td>
<td><em>Open to Governors, Governors’ Chiefs and Governors’ Staff Only</em></td>
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<td>How can states and electric companies coordinate efforts to better support how states plan for and respond to emergencies? Governors and their senior policy staff meet with electricity utility CEOs to answer this question and others as they explore how the industry and governors can address longstanding coordination and information-sharing concerns, improve electric resilience and transform high-level coordination between private industry and government.</td>
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**Speakers:**

- Nicholas K. Akins, Chairman, President & CEO, American Electric Power
- Calvin G. Butler Jr., CEO, Baltimore Gas & Electric Company
- Sue Gander, Director, Energy, Environment & Transportation Division, NGA (moderator)
- Duane D. Highley, President & CEO, Arkansas Electric Cooperative Corp. & Arkansas Electric Cooperatives, Inc.
- Debra Smith, CEO & General Manager, Seattle City Light
- Kevin G. Wailes, CEO, Lincoln Electric System
- Curtis Wynn, President & CEO, Roanoke Electric Cooperative
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<tr>
<td>3:30–4:30 p.m.</td>
<td>Mint (Level M4)</td>
<td><strong>Shelter from the Storm: Building Resiliency Against the Unexpected</strong>&lt;br&gt;<strong>Open to All Attendees</strong>&lt;br&gt; Hurricanes, earthquakes and fires. Governors discuss their recent experiences, partnerships, funding and more when it comes disaster response, with an emphasis on strategies that prevent loss of property and life.</td>
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<tr>
<td>3:30–4:30 p.m.</td>
<td>Congress (Level M4)</td>
<td><strong>Medicaid Expansion: Key Considerations for Governors</strong>&lt;br&gt;<strong>Open to Governors, Governors’ Chiefs and Governors’ Staff Only</strong>&lt;br&gt; Medicaid expansion was the topic of numerous state ballot initiatives in 2018. As several states have recently expanded or are considering expansion, state leaders join a roundtable discussion to share new experiences and lessons with one another.</td>
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<tr>
<td>4:30–5:30 p.m.</td>
<td>Holly (2nd Floor)</td>
<td><strong>Communications Reception</strong>&lt;br&gt;<strong>Open to Governors’ Communication Staff Only</strong>&lt;br&gt;</td>
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<tr>
<td>6:00–10:00 p.m.</td>
<td>Offsite: The White House</td>
<td><strong>Governors Dinner at the White House</strong>&lt;br&gt;<strong>Open to Governors and Spouses Only</strong>&lt;br&gt;</td>
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| 8:00–11:45 a.m. | **Governors Briefing at the White House**  
Offsite: The White House  
*Open to Governors Only* |
| 8:30–9:45 a.m. | **Governors’ Spouses Breakfast and Business Session:** Supporting Military Families  
LeDroit Park (Level M3)  
*Open to Governors’ Spouses and Spouses’ Staff Only* |
| 9:00–10:30 a.m. | **Chief of Staff Breakfast and Business Session:** Communicating Your Governor’s Priorities and Accomplishments  
Archives (Level M4)  
*Open to Chiefs Only* |
| 10:15–11:00 a.m. | **Governors’ Spouses Business Session:** United States Navy Memorial Visit  
Offsite: The U.S. Navy Memorial (701 Pennsylvania Ave. NW)  
*Open to Governors’ Spouses, Spouses’ Staff Only* |
| 11:00 a.m.–1:00 p.m. | **Governors’ Spouses Luncheon with the First Lady of the United States**  
Offsite: The U.S. Navy Memorial (701 Pennsylvania Ave. NW)  
*Open to Governors’ Spouses, Spouses’ Staff Only* |
| Noon–1:30 p.m. | **Invest in America! Summit Luncheon with Keynote Speaker**  
Offsite: U.S. Chamber of Commerce (1615 H St. NW)  
*Open to Governors and Invited Guests Only* |

**Speakers:**
- Kevin Hassett, Chairman of the Council of Economic Advisers
- Myron Brilliant, Executive Vice President, International Affairs, U.S. Chamber of Commerce
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<th>Time</th>
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<th>Speakers</th>
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| 1:30–2:00 p.m.| Fireside Chat: The Future of Work                      | Offsite: U.S. Chamber of Commerce (1615 H St. NW) | • John Hoeven, Senator, North Dakota  
• Rob Schroder, Senior Vice President, International Affairs, U.S. Chamber of Commerce (moderator)  
• Mark Warner, Senator, Virginia |
| 2:00–2:30 p.m.| Panel 1: Workforce Development Opportunities           | Offsite: U.S. Chamber of Commerce (1615 H St. NW) | • David Etzwiler, CEO, Siemens Foundation  
• Shigeru Hayakawa, Vice Chairman of the Board of Directors, Toyota  
• Eric Holcomb, Governor, Indiana  
• Kim Reynolds, Governor, Iowa  
• Jacob Schlesinger, Senior Correspondent, The Wall Street Journal (moderator) |
<p>| 2:30–2:45 p.m.| Networking Break                                       |                                               |                                                                          |</p>
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<td>2:45–3:30 p.m.</td>
<td><strong>Panel 2: Trade as a Multiplier for Investors</strong></td>
<td>Offsite: U.S. Chamber of Commerce (1615 H St. NW)</td>
<td><em>Open to Governors, Governors’ Staff and Invited Guests Only</em></td>
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<td><strong>Speakers:</strong></td>
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<td></td>
<td>• Bruce Andrews, Vice President, Global Public Policy, SoftBank Group</td>
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<td>• Matt Bevin, Governor, Kentucky</td>
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<td>• Doug Ducey, Governor, Arizona</td>
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<td>• Marc O’Connell, CEO, OCO Global</td>
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<td>• David Steel, Executive Vice President, Samsung Electronics America</td>
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<td>3:35–3:55 p.m.</td>
<td><strong>Closing Remarks</strong></td>
<td>Offsite: U.S. Chamber of Commerce (1615 H St. NW)</td>
<td><em>Open to Governors, Governors’ Staff and Invited Guests Only</em></td>
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<td><strong>Speakers:</strong></td>
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<td>• Wilbur Ross, U.S. Commerce Secretary</td>
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<td>4:00–5:00 p.m.</td>
<td><strong>Invest in America! VIP Reception</strong></td>
<td>Offsite: U.S. Chamber of Commerce Library (1615 H St. NW)</td>
<td><em>Open to Governors and Invited Guests Only</em></td>
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<td>This event will host ambassadors from Vietnam, Australia, South Korea, the European Union, Germany, the United Kingdom, Denmark, Egypt, the Philippines, Croatia, Slovenia and more. Twenty to 30 ambassadors are expected to attend as well as governors and trade representatives.</td>
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5:30–7:30 p.m.
Offsite: Council on
Foreign Relations
(1777 F St. NW)

Speakers:
• Stephen J. Hadley,
Member, Board of
Directors, Council on
Foreign Relations

Council on Foreign Relations Reception
*Open to Governors and Invited Guests Only