



# State Share of Instruction

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# Background

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- Prior state funding models for colleges and universities were mainly driven by enrollment and size of the campus
  - Access and funding stability were emphasized more than student success
- Over the last decade, Ohio institutions were pushed to adjust to the growing emphasis on student success – ranging from retention and degree completion to other outcomes
- Major Factors to Consider
  - Diversity of students in background and preparation
  - Various missions of higher education institutions
  - Balance State’s role in funding performance, relative to state priorities, versus stability

# Process

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- The expectation to move from funding enrollments to outcomes was set by the Chancellor and Governor
- Over two biennial consultations, colleges and universities were given clear direction on the priorities, but a lot of discretion on how to achieve outcomes-based funding
  - Degree completion
  - Course completion
  - Retention
  - Protection of under-represented populations
- Each sector worked separately on its formulas
- DHE was engaged as subject matter expert to advise on the data available, methodology, and estimated fiscal impact of various scenarios

# SSI Components

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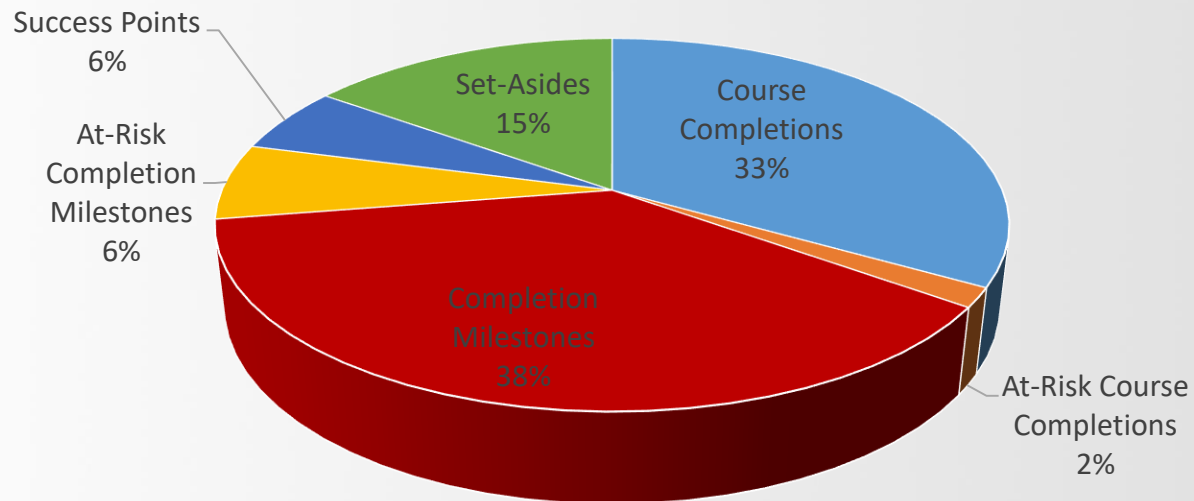
There are several components of the State Share of Instruction (SSI) allocation calculation intended to add accountability and focus on outcomes:

	Universities	Community Colleges
Degree Completion	50%	25%
Course Completion	30.3%	50%
Success Points	0%	25%
Doctoral Set-aside	11.8%	0%
Medical	7.9%	0%
<b>TOTAL</b>	<b>100%</b>	<b>100%</b>

# SSI Components

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FY 2019 Allocation of SSI



# State Share of Instruction (SSI)

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- Each course is assigned to one of 26 cost models based on subject area and level of instruction:
  - Arts & Humanities (1-6)
  - Business, Education and Social Sciences (1-7)
  - Science, Technology, Engineering, Math and Medical (1-9)
  - Doctoral (1-2)
  - Medical (1-2)
- Per the recommendation of an earlier funding consultation, weights were added to the STEMM and graduate-level models to hold those programs harmless.

# Degree Completion

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DHE calculates the cost of degrees using the statewide average cost of the SSI model for each course taken

- Total cost of courses taken by students earning that degree in the three previous years are summed and averaged
- Includes any course taken at a public campus by eligible students

Each institution earns its share of the statewide total sum of all of those calculations multiplied by the funds allocated for degree completion

# At-Risk Weights for Degree Completion - Universities

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- Five Factors; 32 Possible Outcomes (including no risk)
  - Academic
  - Financial
  - Age
  - Race
  - First-generation Student
- Calculate eight-year degree completion rate of at-risk students
- Assign weight to each risk factor



# Access Factors for Degree Completion – Community Colleges

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- Four Factors
  - Academic
  - Financial
  - Age
  - Race
- Provide 25% weight for one factor, 66% for two, 150% for three and 200% for four factors

# Course Completion

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- DHE calculates the subsidy earnings by model based on the prior three-year average FTE's that successfully complete each course multiplied by the “Model Reimbursement Cost”
  - 30 SCH = 1 FTE
- To determine the state funding level, DHE multiplies the sum of the earnings by the Uniform State Share
  - The Uniform State Share is the percentage that allocates the state appropriation for course completions

# At-Risk Weights for Course Completions - Universities

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- Two Factors
  - Academic
  - Financial
- At-Risk Weight – Statewide, by model
  - The difference between completion of traditional students versus completion rates for at-risk students
- At-Risk Index - Varies by campus based on specific demographics
  - Captures magnitude of the at-risk population at each campus in all combinations of at-risk categories

# Access Factors for Course Completions – Community Colleges

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- Four Factors
  - Academic
  - Financial
  - Age
  - Race
- Provides 15% weight for any student that has at least one access factor

# Success Points

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- Community Colleges earn Success Points for each student:
  - Completing 12 credit hours
  - Completing 24 credit hours
  - Completing 36 credit hours
  - Completing developmental math, and within one year completing college-level math
  - Completing developmental English, and within one year completing college-level English
- Each community college receives its share of Success Points multiplied by 25% of the SSI allocated to its sector

# University Set-asides

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## Doctoral - share of university SSI: 11.8%

- Historic Enrollment - 25%
  - Moving to most current three-year average
- Degree Cost - 50%
  - Share of statewide doctoral degree costs
- Research Expenditures - 25%
  - Share of eligible statewide R&D expenditures

## Medical - shares of university SSI:

- Six public medical schools - 6.4%
- OSU Dentistry and Veterinary Medicine - 1.5%

# Timeline: FY's 2010-11 Biennium

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- Initiated separate formulas for universities, regional campuses and community colleges
  - Universities moved from attendance to course completions and began phase-in of degree completion – 10% by 2011
  - Financial at-risk factor used at university and regional campuses
  - CC's funded FTE's (attendance) and began phasing in “success” component – 5% by FY 11
  - Stop-loss being phased out for all sectors – 98% by FY 11

# Timeline: FY's 2012-13 Biennium

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- Continue separate formulas for universities, regional campuses and community colleges
  - Universities continue phase-in of degree completion – 20% by FY 13
  - Universities add Academic at-risk factor to course completions, and Academic, Race and Age to at-risk factors to degree completions– 16 permutations of at-risk combinations (factors include both statewide average and campus indexes)
  - CC's funding FTE's (attendance) and phasing in “success” component – 10% in FY 13
  - Stop-loss being phased out for all sectors – 96% by FY 13



# Timeline: FY's 2014-15 Biennium

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- Regional campus earnings incorporated into university allocations
  - Universities' degree completion is 50% of SSI beginning FY 14
  - Regional campus enrollment based on 100% course completion
  - Begin phase-out of SSI for developmental courses at most universities
  - Institutions moving from course completion rates to actual completions
  - By FY 15, CC's funding divided between 50% course completions, 25% milestone completions (degree, certificate, transfer) and 25% Success Points
  - CC's add at-risk factors of financial, race and age
  - Stop-loss is eliminated (after FY 14 for CC's), institutions funded based on three-year averages rather than two- or five-year averages of the past

# Timeline: FY's 2016-17 and FY's 2018-19 Biennia

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- Adjustments and improvements made to performance-funding models, few significant changes
  - CC's add academic preparation at-risk factor in FY 16
  - Universities complete phase-out of earmarks and space protection in FY 17
  - Phase out of SSI for developmental courses at most universities completed in FY 19
  - Universities add first-generation status at-risk factor for degree completions – 32 permutations of at-risk combinations – in FY 18

# Takeaways

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- Impact
  - Degree completion: Number of degrees awarded per year growing while enrollment is falling



# Takeaways

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- Impact
  - Retention at Ohio's public colleges and universities is improving



# Takeaways

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- SSI is an allocation formula, not a funding formula: Earnings are a fraction of the total cost calculation based on appropriation level
- SSI is a zero-sum game, have to perform – grow enrollment, increase degrees awarded – faster than other institutions to increase funding to your campus
- 26 Models – the higher the subsidy the higher the cost of instruction (see first point)
- At-risk students generate more funding because they are less likely to succeed
  - Weights based on chance of success, not additional cost to serve

# Takeaways

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- Separate formulas allow for recognition of separate missions of the sectors
- Several long-term SSI concepts continued
  - Existing cost models utilized
  - Modeled costs based on statewide averages
  - Enrollments based on three-year averages to moderate changes in earnings from year to year

# Takeaways

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## Challenges of Evaluating Impact:

- Are First-Time, Full-Time, Degree Seeking Students a good measure for all campuses?
- How long should it take to see measurable results?
- Does Outcomes-Based Funding provide incentives to institutions or students?
- How does “zero-sum game” and declining state share of support impact effectiveness of OBF?



# Questions?

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