GridEx V State After-Action Workshop
January 14-15, 2020
Hall of The States, 444 North Capitol Street NW, Room 233/235, Washington, DC 20001

Tuesday, January 14, 2020

8:00 – 8:30 am  Registration and Continental Breakfast

8:30 – 8:45 am  Welcome Remarks and Introductions

• Sue Gander, Director, Energy, Infrastructure, and Environment, National Governors Association
• Jeff McLeod, Director, Homeland Security and Public Safety, National Governors Association

8:45 – 9:45 am  Setting the Stage: Overviews of the GridEx V Exercise

Presenters in this session will provide overviews of the GridEx V exercise and detail findings from multiple perspectives, highlighting major activities, challenges, and lessons learned.

Moderator: Dan Lauf, Energy Program Director, National Governors Association (NGA Center)

• Matt Duncan, Manager, Policy and Coordination, Electricity Information Sharing and Analysis Center, North American Electric Reliability Corporation (NERC)
• Laura Schepis, Senior Director, National Security, Edison Electric Institute
• Sam Rozenberg, Engineering Services security Director, American Public Power Association (APPA)
• Peter Bloniarz, Executive Director and Senior Policy Advisor, Cyber Security Advisory Board, Office of New York Governor Andrew Cuomo

9:45 – 10:15 am  Break
10:15 – 11:00 am  State Perspectives on GridEx V

In this session state teams will provide an overview of their GridEx V experience, highlighting their objectives, type of play, challenges, and lessons learned.

**Moderator:** Alyse Taylor-Anyikire, Senior Policy Analyst, NGA Center
- Colorado
- Hawaii
- Idaho
- Maryland

11:00 – 12:00 pm  Triaging and Supporting Resource Requests Between Public and Private Entities

Speakers in this panel will discuss the processes to request, receive, and disseminate just in time resources within the state and among private entities.

**Moderator:** Lauren Stienstra, Program Director, NGA Center
- Barry Lawson, Senior Director - Regulatory Affairs, National Rural Electric Cooperative Association
- Brad Richy, Director, Idaho Office of Emergency Management
- Dan Sadler, Director, Security Operations Support, Exelon
- Fred Ferrer, Member, Department of Homeland Security State, Local, Tribal, and Territorial Government Coordinating Council

12:00 – 12:30 pm  Break and Transition to Breakout Discussions

Boxed lunches will be provided for all participants. Participants will be encouraged to pick up their lunch in the main conference room and bring those lunches to their breakout session of choice.

12:30 – 1:45 pm  Breakout Discussions and Lunch

Participants will discuss critical issues raised by the state teams, sharing challenges and best practices. Each state is encouraged to send at least one representative to each breakout session. These sessions are open to all participants.

**Topics and Locations:**

**Intelligence Sharing** – NGA Conference Room: Governors
This breakout will focus on understanding information sharing roles in the state and how information is shared between various state entities.

**Moderator:** Alyse Taylor-Anyikire, NGA Center
**Resource Requests and Coordination** – NGA Conference Room: Roosevelt
This breakout will focus on how states process, prioritize and coordinate resource requests. We will consider, what capabilities does the resource need to have? Are there any limitations? Are there any liabilities? Are processes in place to mobilize physical and human capital?
Moderators: Dan Lauf and Carl Amritt, NGA Center

**Public Messaging: Unity of Messaging** – SSO Room 233/235
This breakout will focus on how to unify messaging between the state and private sector during an emergency. We will address how should public messages be developed and coordinated? What, whom, and how are stakeholders involved in your communication strategy? How should this information be disseminated?
Moderator: Lauren Stienstra, NGA Center

1:45 – 2:15 pm Break

2:15 – 2:45 pm **Roundtable Discussion: Maximizing State Engagement in GridEx Report Outs and Group Discussion**
A representative from each breakout group will provide a brief out of their discussion.

2:45 – 3:45 pm **Roundtable Discussion: Maximizing State Engagement in GridEx**
Participants will engage in a facilitated discussion on state participation in the exercise, including how states can be more fully engaged in future exercises.

   **Respondent:** Jake Schmitter, Senior Manager, E-ISAC Training and Exercises, NERC
   **Moderator:** Dan Lauf, NGA Center

3:45 – 4:45 pm **State Team Time Session 1 (States Only)**
States will break into their respective teams to identify specific follow-up items following the workshop.

   • Colorado – NGA Conference Room: Commonwealth
   • Hawaii – SSO Room 233/235
   • Idaho – NGA Conference Room: Capitol
   • Maryland – SSO Room 233/235

4:45 – 5:00 pm **Day 1 Recap and Adjourn**
Moderator: Alyse Taylor-Anyikire, NGA Center
**Wednesday, January 15, 2020**

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<thead>
<tr>
<th>Time</th>
<th>Session</th>
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<tr>
<td>8:00 – 8:30 am</td>
<td>Continental Breakfast</td>
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<td>8:30 – 9:00 am</td>
<td><strong>Change Management and AAR Implementation</strong>&lt;br&gt;Best practices and leading thinking on how to move corrective actions from concept to reality.&lt;br&gt;• FEMA NTED (invited)</td>
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<td>9:00 – 10:00 am</td>
<td><strong>Understanding Public-Private Cyber-Response Capabilities</strong>&lt;br&gt;Speakers in this session will help the audience to understand the cybersecurity resources available to states and private entities provided from the state, national guard personnel, cyber mutual aid agreements, and on-demand cyber response teams.&lt;br&gt;<strong>Moderator: Alyse Taylor-Anyikire, NGA Center</strong>&lt;br&gt;• Peter Bloniarz, Executive Director and Senior Policy Advisor, Cyber Security Advisory Board, Office of New York Governor Andrew Cuomo&lt;br&gt;• Lt. Col. Isaac Martinez, Chief Information Officer, Colorado National Guard&lt;br&gt;• Jonathan Bransky, Representative, Edison Electric Institute&lt;br&gt;• Chad Laidlaw, Senior Advisor to the Chief Security Officer, Michigan</td>
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<td>10:00 – 10:30 am</td>
<td>Break</td>
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<td>10:30 – 11:30 am</td>
<td><strong>Cross-Jurisdictional and Regional Coordination</strong>&lt;br&gt;Coordinating across stakeholders including municipalities, military installations, hospitals, and large private sector entities to effectively respond to emergencies.&lt;br&gt;<strong>Moderator: Carl Amritt, NGA Center</strong>&lt;br&gt;• Sam Rozenberg, Engineering Services Security Director, APPA&lt;br&gt;• TBD, Department of Defense (invited)&lt;br&gt;• Representative, National Capital Region Threat Intelligence Consortium&lt;br&gt;• Vincent M. Voci, Cyber Policy Director, U.S. Chamber of Commerce</td>
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<td>11:30 – 1:00 pm</td>
<td><strong>Lunch and State Team Time Session 2 (States Only)</strong>&lt;br&gt;States will break into their respective teams to identify specific follow-up items following the workshop. Boxed lunches will be available.&lt;br&gt;• Colorado – NGA Conference Room: Commonwealth&lt;br&gt;• Hawaii – SSO Room 233/235</td>
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• Idaho – NGA Conference Room: Capitol
• Maryland – SSO Room 233/235

1:00 – 1:30 pm State Round Robin, Recap, and Parting Thoughts
State teams will report out on their state team time discussions and discuss any outstanding items.
Alyse Taylor-Anyikire, NGA Center

1:30 pm Adjourn